



Methodist Specialty and Transplant Hospital
A campus of Methodist Hospital
2017-2019

Community Health Needs Assessment and Implementation Strategy

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Organizational Profile

Methodist Specialty and Transplant Hospital, a campus of Methodist Hospital, is part of the Methodist Healthcare¹ family of hospitals. It is a full-service facility that is widely acclaimed for its outstanding kidney, liver, and pancreas transplant programs. The kidney transplant program is the largest living donor program in the nation due to the success of its paired exchange kidney program. Other specialty areas include behavioral health, bariatric surgery, robotic surgery, minimally invasive surgery, inpatient rehabilitation, and the latest treatments for cancer and incontinence. The facility houses a program with a specially trained team who works with law enforcement officers to provide forensic exams and emergency care for survivors of sexual assault.

Our Mission: Serving Humanity to Honor God by providing exceptional and cost-effective health care accessible to all.

Our Vision: To be world-class

Our Values: I-CARE: Integrity, Compassion, Accountability, Respect, Excellence

Our Core Competency: Building partnerships to serve our community.

Community Benefits Committee – Guiding Community Outreach

The Methodist Healthcare System Core Competency, *building partnerships to serve our community*, enables achievement of the mission of service to the community (Serving Humanity) through compassionate service, efficiency, and effectiveness with a servant leadership attitude (being responsible stewards of Methodist Healthcare’s assets while honoring God). The Mission supports regular, consistent impactful contributions to strengthen the health of the community guided by the Community Benefits Committee. Formed in 1995 as a result of the partnership agreement, the Community Benefits Committee is a standing committee of Methodist Healthcare. The committee meets quarterly to review community benefits provided by Methodist Healthcare. Members include representatives from Methodist Healthcare’s Community Board, Board of Governors and leadership from Methodist Healthcare and Methodist Healthcare Ministries, as well as key staff members from each organization. An annual community report is submitted by the president and CEO of Methodist Healthcare, to the Community Benefits Committee, Board of Governors, Community Board, and MHM recapping the complimentary programs offered to the community, a great many of them directed to

¹ Methodist Healthcare is comprised of 26 facilities, including eight hospitals. Methodist Healthcare was formed as a 50-50 co-ownership between the Methodist Healthcare Ministries of South Texas (MHM) and HCA. MHM is a private, faith-based, not-for-profit organization dedicated to providing medical and health-related human services to low-income families and the uninsured in South Texas. MHM is second only to the government in providing health care to the indigent population in a 72-county area. HCA, based in Tennessee, is the nation’s leading provider of health care services, composed of more than 250 hospitals and freestanding surgery centers in 20 U.S. states and in the United Kingdom.

those less fortunate. The report includes a summary trend chart of actual services. In addition to the annual report, a quarterly report is presented on various aspects of Methodist Healthcare’s community involvement focused on measuring community activity that benefits the underserved.

Population Served

In 2015, Methodist Specialty and Transplant Hospital served

Emergency Department Patients	Inpatients	Outpatients	Outpatient Surgery	Total
21,430	11,856	27,516	6,693	67,495

In 2016, Methodist Specialty and Transplant Hospital budgeted for

Emergency Department Patients	Inpatients	Outpatients	Outpatient Surgery	Total
22,457	12,417	28,937	7,068	710,879

Methodist Specialty and Transplant Hospital’s service area of 59 Zip codes located in 13 (Bexar, Bandera, Comal, Frio, Guadalupe, Kendall, Kerr, Kinney, Maverick, Medina, Uvalde, Val Verde and Zavala) has an estimated population of over 2 million². Since this geographic area is majority Hispanic, we see this reflected in our patient population. Our service area also includes underserved rural areas.

²Based on PCensus a trademark of tetrad Computer Applications Inc. Utilizing US Census Data

Figure 1 Geographical Illustration of Population Served³

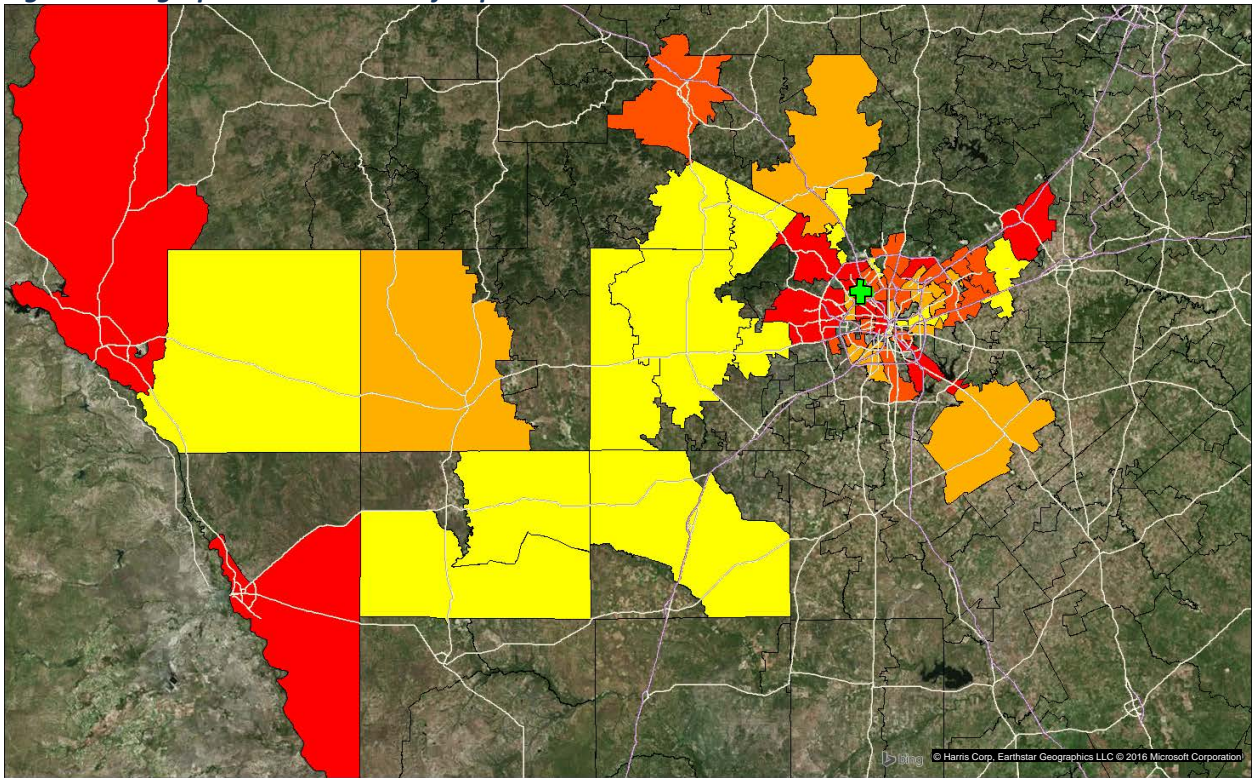


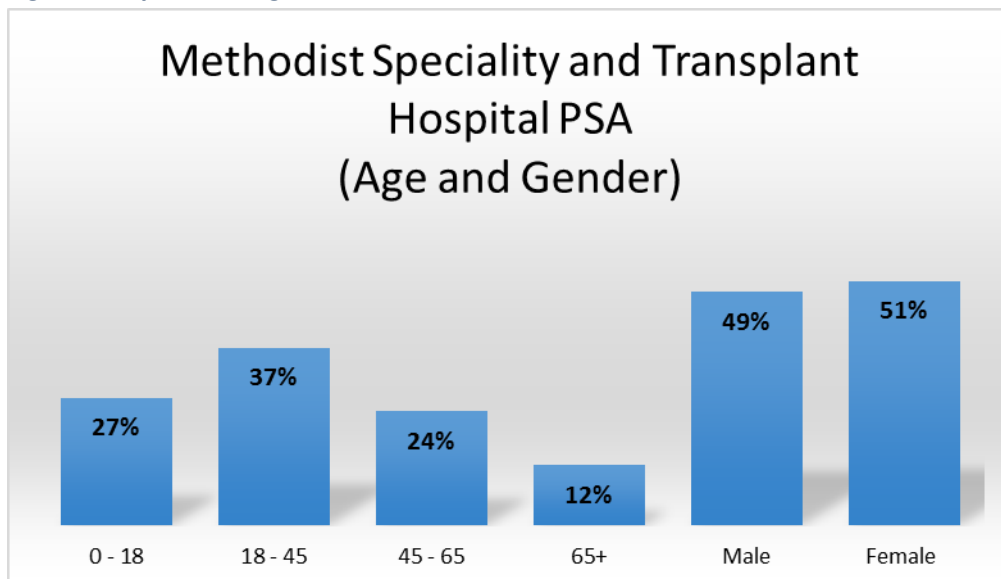
Figure 2 Population Ethnicity⁴

2015 Estimated Population by Ethnicity	2,063,137
White	1,553,267
Black	138,995
Asian	45,436
Other	325,439
2015 Estimated Population Hispanic or Latino	1,176,351 (57%)

³ Based on PCensus a trademark of tetrad Computer Applications Inc. Utilizing US Census Data

⁴ Based on PCensus a trademark of tetrad Computer Applications Inc. Utilizing US Census Data

Figure 3 Population Age and Gender⁵



To help meet the needs of our rural communities, Methodist Healthcare manages Medina Regional Hospital in Hondo, Texas, Val Verde Regional Medical Center in Del Rio, Texas, Cuero Community Hospital in Cuero, Texas, and Frio Regional Hospital in Pearsall, Texas. This enables these hospitals to provide the community with resources that otherwise may not be available. Methodist Healthcare provides a neuro telemedicine program, Tele-Stroke, to Connally Memorial Medical Center (Floresville, Texas), Guadalupe Valley Regional Medical Center (Seguin, Texas), Fort Duncan Regional Medical Center (Eagle Pass, Texas), Dimmitt Regional Hospital (Carrizo Springs, Texas), Laredo Medical Center (Laredo, Texas), Peterson Regional Hospital (Kerrville, Texas), Medina Regional Hospital (Hondo, Texas), Frio Regional Hospital (Pearsall, Texas), South Texas Regional Hospital (Jourdanton, Texas), Memorial Hospital (Gonzales, Texas) and Cuero Community Hospital (Cuero, Texas). The Tele-Stroke program provides these rural Texas hospitals access to Methodist Healthcare neurologists who can remotely diagnose and treat stroke patients when minutes count. Methodist Healthcare also has abdominal transplant program satellite clinics in numerous Texas cities including Lubbock, Corpus Christi, McAllen, Laredo, Temple, Austin and will open another clinic in El Paso.

The majority of the population Methodist Specialty and Transplant Hospital serves is Hispanic. In order to meet the needs of those whose primary language is not English, Methodist Specialty and Transplant Hospital offers:

- Language interpretation – 200 languages available 24/7, 365 days a year through a relationship with STRATUS. Methodist Healthcare has video remote interpretation (VRI) throughout the organization, for patients and families requiring language assistance.

⁵ Based on PCensus a trademark of tetrad Computer Applications Inc. Utilizing US Census Data

- Methodist Specialty and Transplant Hospital provides materials and forms in Spanish (additional languages upon request). As a large percentage of the population turns to the internet for health and wellness information, Methodist Healthcare's website, SAHealth.com, is available in Spanish.

Community Needs Assessment Methodology, Process and Community Involvement

Methodology

Methodist Healthcare is a founding member of The Health Collaborative (THC), a nonprofit convening organization that brings together hospital systems, other health care organizations, local government and nonprofit organizations in Bexar County to identify and solve community health issues through collaboration. THC has conducted its Bexar County Community Health Needs Assessment (BCCHNA), an in-depth look at local health, since 1998 and Methodist Healthcare has used this assessment to analyze, prioritize and act on the health-care needs of the community. Conducted every three years, the BCCHNA has evolved into a national model recognized for its comprehensiveness and for the community engagement and collaboration it has fostered.

Members of THC include: Methodist Healthcare, MHM, Appddiction Studio, Baptist Health System, Bexar County Department of Community Resources, CHRISTUS Santa Rosa Health System, Community First Health Plans, Our Lady of the Lake University, the City of San Antonio Metropolitan Health District, University Health System, University of Texas Health Science Center at San Antonio Department of Family and Community Medicine, SA Clubhouse, ILX Health Strategies Group and the YMCA of Greater San Antonio. Funders of the THC Community Health Assessment are Baptist Health Foundation, Bexar County, the Kronkosky Charitable Foundation, the United Way of San Antonio, San Antonio Metro Health Department and MHM.

THC bases its community health assessment on the social determinant model which views outcomes as a product of health-related behaviors and the behaviors themselves as a likely product of social dynamics at the level of the social context of the neighborhood. The BCCHNA uses data from the San Antonio Metropolitan Health District's annual Health Profiles, a report which looks at health trends, area demographics, information on prevalence of disease, and other findings. Health Profiles looks at the population by age, by gender and by race/ethnicity as it relates to current population, projected population, birth, education, ZIP code and census tract. It also provides an in-depth look at birth trends, including fertility rates, maternal health, maternal age and ethnicity, teen births, low birth weight and premature trends and mother's BMI and weight gain. Youth indicators examined include juvenile probation, family violence, immunization rates, and child abuse. Deaths are examined by infant mortality rate and causes, life expectancy by race/ethnicity and gender, all causes of death, and years of potential life lost. The BCHNA also draws from the following data sources: Population and housing data from the U.S. Census Bureau; population estimates and projections from the Texas State Demographic Center at the University of Texas at San Antonio; social and economic conditions data from the U.S.

Census Bureau American Community Survey; crime data from the U.S. Department of Justice Uniform Crime Report; vital statistics, Behavioral Risk Factor Surveillance System (BRFSS), injury, hospital discharge, hospital bed, and health professions data from the Texas Department of State Health Services; Medicaid and public benefits data from The Texas Health and Human Services Commission; and communicable disease and vital statistic data from the San Antonio Metropolitan Health District.

Finally, data is collected at the neighborhood level with the intent of describing the social contexts that possibly give rise to health-related behaviors described in the Health Profiles and BRFSS survey data. Discussion groups and interviews were conducted city-wide with over 160 participants, ranging from community residents, service providers, government staff and officials, and advocates for the health of Bexar County’s low-income, medically-underserved and minority populations (See Community Partners). These interviews and meetings took place during March and April of 2016. The Health Collaborative contracted with Community Information Now (CI:Now), a local data intermediary serving south central Texas, for quantitative data collection and analysis and for development of the assessment narrative.

The final assessment was released by THC and local city and county officials at a breakfast meeting whereby a cross section of grassroots and city leaders were invited as well as participants from the focus groups and one-on-one interviews conducted for the assessment. The Executive Summary of the assessment was provided to all attendees.

Figure 4 CHNA Timeline

	Sept 2015	Oct 2015	Nov 2015	Dec 2015	Jan 2016	Feb 2016	Mar 2016	Apr 2016	May 2016	Jun 2016	July 2016	Aug 2016	Sept 2016	Oct 2016	Nov 2016	Dec 2016	Jan 2017	Feb 2017
Community Health Assessment																		
Building Relationships	X	X	X	X	X	X	X	X	X									
Qualitative Data Collection					X	X	X											
• Key Informant Interviews						X	X											
• Focus Groups							X											
• Community Dialogues							X	X										
• Photovoice								X	X									
• Data analysis																		
Draft CHA Qualitative Report										X								
CHA Community Release											X							
Community Health Improvement Plan																		
Project Mgmt & Partnership Dev									X	X	X	X	X	X				
CHIP Planning Sessions											X	X	X	X	X			
CHIP Report Development																X		
CHIP Community Release																	X	
CHA/CHIP Evaluation																		
Planning Sessions																X	X	X
Plan Development																	X	X

In order to assess the rural areas Methodist Healthcare serves, University Health System’s (UHS) Regional Healthcare Partnership (RHP) 6 plan was utilized. Thee Texas Health and Human Services Commission established geographic boundaries for new Regional Healthcare Partnerships (RHP). Each RHP has developed a plan that identified the participating partners, community needs, proposed projects and funding distribution. RHP 6 is anchored by University Health System and includes the following counties: Atascosa, Bandera, Bexar, Comal, Dimmit, Edwards, Frio, Gillespie, Guadalupe, Kendall, Kerr, Kinney, La Salle, McMullen, Medina, Real, Uvalde, Val Verde, Wilson, and Zavala.

Community Partners

<p>One-on-One Setting Interviews with Key Regional and City Officials</p>	<ul style="list-style-type: none"> • Scott Ackerson - Haven for Hope • Bryan Alsip, MD - University Health System • Doug Beach - National Alliance on Mental Health Illness • Eric Cooper - San Antonio Food Bank • David Marquez - Bexar County Economic Development • Richard Milk - San Antonio Housing Authority • Carlos Moreno, MD - CommuniCare • Vincent Nathan, PhD - San Antonio Metropolitan Health District • Paul Nguyen, MHA - CommuniCare • Janet Realini, MD - Healthy Futures of Texas • Bob Rivard - The Rivard Report • Bill Wilkinson, MA - Roy Maas Youth Alternatives • Nelson Wolff, JD - Bexar County • Brian Woods, EdD - Northside Independent School District
<p>Discussion Group Participants</p>	<ul style="list-style-type: none"> • Melinda Abrego - CSRA • Linda Aguero - Laurel Ridge Treatment Center • Magdalena Alvarado • Nadia Alvarez - San Antonio Area Foundation • Carmen Amador - Community member • Alberto Barragan - San Antonio AIDS Foundation • Oralía Bazaldua - University of Texas Health Science Center San Antonio • Brian Bowser - American Heart Association • Mercedes Bristol - Community member • Jacqueline Burandt - University Health Systems • Rose Caballero - Community member • Jessica Campbell - CommuniCare • Velma Cantu - Community member • Hortencia Carmona - Prevention Resource Center, Region 8 • Margaret Carter - Presa Community Center • Sofia Castillo - CentroMed • David Clear - San Antonio Metropolitan Health District • Debra Colorado • Jennifer Cook - University of Incarnate Word • Dawn Cook - Alamo Area Resource Center • Keeley Cooper - University of Texas at San Antonio

- Guadalupe Cornejo
- Marisol Cortez - CommuniCare
- Michelle Dado - San Antonio Healthy Start/San Antonio Metropolitan Health District
- Ashley Davalos - University of Texas at San Antonio
- Maria Del Carmen Martinez - Community member
- Elisabeth DeLaRosa - University of Texas Health Science Center San Antonio
- Rosita Deleon - Community member
- Nicole Adele Dierschke - University of Texas Health Science Center San Antonio
- Diana DiMeglio - University of Texas at San Antonio
- Charlene Doria-Ortiz - Bexar County Department of Community Resources
- Veronica Drake - San Antonio Behavioral Health Hospital
- Sister JT Dwyer - Daughters of Charity
- Maria Escamilla - Community member
- Laura Esparza - Community member
- Bethany Evans - Healthy Futures of Texas
- Mary Falcon - Alamo Area Resource Center
- Andrea Figueroa - Martinez Women Center
- Penny Flores - University of Texas Health Science Center San Antonio
- Vince Fonseca - Population Health Institute of Texas
- Martha Garcia - Community member
- Guadalupe Garcia - Community member
- Stephanie Garza - Presa Community Center
- Martha Gonzales - Community First Health Plans
- Gilbert Gonzales - Bexar County Mental Health Department
- Nora Gonzales - San Antonio Metropolitan Health District
- Ernesto Guajardo - University of Incarnate Word
- Kristine Gusman - YMCA of Greater San Antonio
- Susan Hancock - Community member
- Clarissa Holloway - University Health System
- Carmona Hortencia - San Antonio Council on Alcohol and Drug Abuse/PRC Region 8
- Danielle Housley - Northside Independent School Districts
- Meredith Howe - Project Worth
- Joe Ibarra - Community member
- Judy Johnson - Community member
- Courtney Kukes - University of Texas at San Antonio
- Yen Le - University of Texas at San Antonio
- Maria Lee - Community member
- Marissa Lira - Bexar County Department of Community Resources
- Juan Lopez - San Antonio Metropolitan Health District
- Elizabeth Lutz - The Health Collaborative
- Terri Mabrito - Voices for Children
- Elizabeth Manrique - University of Texas Health Science Center San Antonio
- Kate Martin - UTHealth School of Public Health, San Antonio Regional Campus
- Mario Martinez - Project Worth
- Delia Martinez - Community member

- Selma Martinez - Community member
- Jerry Mauricio - Healthy Futures of Texas
- Amanda Merck - Community member
- Nilda Molinas - Community member
- Kaela Momtselidze - American Cancer Society
- Alan Montemayor - Community member
- Sylvia Montes de Oca - Cal Farley's
- Dianna Morganti - Community member
- Ginger Mullaney - Healthy Futures of Texas
- Velma Muñiz - Bexar County Mental Health Department
- Michelle Mutchler - University of Texas at San Antonio
- MaryKay Newman - Bexar County Ryan White Program
- Denholm Oldham - Maximus
- Kelsey Olson - Healthy Futures of Texas
- Lisa Ortega - Methodist Healthcare Ministries
- John Osten - San Antonio Metropolitan Health District
- Dean Parra - Alamo Area Resource Center
- George Patrin - Serendipity Alliance
- Jocabed Peña - Presa Community Center
- Jeannette Peña - San Antonio Council on Alcohol and Drug Abuse
- Alice Perez - Community member
- Sandra Pett - Bexar County Ryan White Program
- Caleb Rackley - Community member
- Norma Ramirez - Daughters of Charity Services San Antonio
- Ruben Ramos - Amerigroup
- Pamela Ramsey - Brighton San Antonio
- Mrudula Rao - Stone Oak Psychiatry / AFSP
- Varda Ratner - The Patient Institute
- Jesse Renteria - San Antonio Council on Alcohol and Drug Abuse
- Carolina Reyes - Community member
- Eric Reynolds - Community member
- Clarissa Rivera - University Health System
- Laurie Rodriguez - Northside Independent School District
- Vanessa Rodriguez - San Antonio Healthy Start/San Antonio Metropolitan Health District
- Roger Rodriguez - San Antonio Independent School District
- Javier Roman - Community member
- Shirleen Romo - SA Clubhouse
- Lea Rosenauer - Girls Inc of San Antonio
- Kendra Royal - Johnson & Johnson
- Thomas Schlenker - Interlex
- Eric Schoenfeldt - Community member
- Pegeen Seger - University of Texas Health Science Center San Antonio
- Kathy Shields - San Antonio Metropolitan Health District
- Jeff Skelton - Community member
- Sharon Small - Community member

	<ul style="list-style-type: none"> • Nicole Solis - Child Protective Services • Luis Solis - Community member • Gloria Soria - Community member • Ellen Spitzen - San Antonio Metro Health District • Teresa Stewart - Community member • Barbara Stocks - San Antonio Independent School District • Mark Stoeltje - SA Clubhouse • Melanie Stone - University of Texas Health Science Center San Antonio • Michelle Swisher - CommuniCare • JoAnn Tampke - Community member • Judith Temple - Community member • Bruce Thompson - Center for Health Care Services, Children's Services • Chris Torres - Texas A&M University San Antonio • Amanda Torres - Community member • Melissa Valerio – UTHealth School of Public Health, San Antonio Regional Campus • Liset Vasquez - Texas A&M University San Antonio • Juanita Vasquez-Lopez - Methodist Healthcare Ministries • Katherine Velasquez - Community member • Chris Velasquez - San Antonio Metropolitan Health District • Laura Villarreal - Girls Inc of San Antonio • Emily Weatherall - Cal Farley • Carolyn Welker - Martinez Street Women’s Center • Irene White - Martinez Street Women’s Center • Linda Williams - SA Clubhouse • Lauren Witt - Nix Health • Leslie Wood - Children's Bereavement Center • Christine Yanas - Methodist Healthcare Ministries • April Yancey - University of Texas at San Antonio • Chris Zapata - Community member • Vanessa Zuniga - San Antonio AIDS Foundation
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Identified Community Needs: Working Together to Meet the Goals

In order to work collaboratively with other health care systems and organizations, businesses and nonprofits and make a true impact in our community, Methodist Healthcare has adopted the health priority areas based upon the 2016 three-year Bexar County Community Health Assessment. The health priority areas for our hospitals listed in priority order (these same five priority areas have not changed since the last community health improvement plan adopted in 2014):

Community Health Priority No. 1: Healthy Eating and Active Living

The percentage of Bexar County adults who consumed fruits and vegetables five or more times per day has remained flat over recent years, estimated at 17.1% (14.2%-20.5%) in 2011 and 15.4% (11.8%-19.8%) in 2013. Although the point estimate is lower in 2013, the confidence intervals overlap almost

completely, meaning there was actually little or no real change among BRFSS respondents. The news is better for sugar-sweetened drinks with the percent of adults reporting that they never drink sugar-sweetened beverages increasing from 22.7% (16.9%-29.7%) in 2012 to 36.0% (31.2%-41.1%) in 2014. Because the confidence intervals do not overlap at all, there clearly was a true increase among respondents

Community Health Priority No. 2: Healthy Child and Family Development

Although the birthrate among females aged 15 to 19 continues to decline, the percentage of births to mothers receiving prenatal care in the first trimester has also declined, leading to an increase in the rate of hospitalizations for complications of pregnancy or childbirth.

Community Health Priority No. 3: Safe Communities

Although the numbers point to crime rate decreasing overall in Bexar County, there are other contributing factors to “Safe Communities”. Motor vehicle accidents are a common cause of death among children age one to 14, pointing to the importance of child safety seats and seat belts as well as adult and older teen driver behaviors. Transportation is seen as one of the greatest challenges for the region for those who do not have private vehicles or easy access to public transportation. In addition, the sexual assault response team at Methodist Specialty and Transplant Hospital provides a compassionate environment for sexual assault survivors ages 13 and up. Through an exclusive agreement with local law enforcement agencies, a sexual assault nurse examiner trained by the Texas Attorney General’s office provides comprehensive care to sexual assault survivors and collects physical evidence that can be used to prosecute offenders. Follow-up care, counseling and treatment of related injuries are also provided. A chaplain and advocate from the rape crisis center provide counseling and support to the survivor and family.

Community Health Priority No. 4: Behavioral and Mental Well-Being

Health is about more than the physical body. Mental health is related to how people think, feel and act as they cope with life—how they handle stress, relate to others and make choices. In Bexar County, There is growing clinical recognition of the impact of mental health conditions and disorders on overall health status and costs. There does appear to be a steady increase in the mental illness related hospitalization rate between 2010 and 2014. Methodist Specialty and Transplant Hospital offers a variety of treatment programs in a psychiatric hospital or outpatient setting, designed to evaluate and treat adults who have specialized mental health treatment needs. The goal is to ensure that patients receive treatment in a setting that is conducive to their individualized needs. Behavioral Health programs includes psychiatric services for general adults, older adults, chemical dependency, partial hospitalization, and intensive outpatient services. To be eligible for hospital admission, patients must be evaluated for treatment for behavioral problems that place the patient or others at imminent risk. Chemical dependency hospital admission is based on withdrawal symptoms that, if treated in an outpatient setting, might case imminent risk. The goal is to improve comprehensive behavioral health services and access for all.

Community Health Priority No. 5: Sexual Health

One of the most pressing health concerns voiced by Bexar County residents is teen pregnancy. Although the birth rate to teens ages 15-19 has declined in Bexar County, it is still an overwhelming concern. In addition, sexually transmitted infections can threaten people of any age, including unborn babies. While syphilis can be easily detected and treated in the mother, when untreated it can have devastating effects on the health of the baby. Our goal is to ensure that males and females have access to education and resources to promote sexual health.

Area Health Services⁶

A listing of existing health care facilities and other resources:

The Primary and Core Based Statistical Area offers the following health facilities and resources:

- Methodist Healthcare System
- Methodist Healthcare Ministries
- Wesley Health and Wellness Center
- Bishop Ernest T. Dixon Jr. Clinic
- San Antonio Metro Health Department
- Bexar County Department of Community Resources
- Atascosa County (South Texas Regional Medical Center)
- Bandera County
- Comal County (CHRISTUS Santa Rosa)
- Guadalupe County (Guadalupe Regional Medical Center)
- Kendall County
- Medina County (Medina Healthcare)
- University Health System
- Audie L. Murphy Memorial VA Hospital
- San Antonio Army Medical Center
- CHRISTUS Santa Rosa
- Baptist Health System
- Nix Health
- Southwest General Hospital
- San Antonio State Hospital
- Barrio Comprehensive Family Health Center
- Centro Med
- La Mision Family Health
- Adolescent Pregnancy and Parenting Program
- Father Flanagan's Boys Town
- Center for Health Care Services
- Child Guidance Center
- Southwest Mental Health Center
- Warm Springs
- Frio County (Frio Regional Hospital)
- Gillespie County (Hill Country Memorial Hospital)
- Kerr County (Peterson Regional Hospital)
- Kinney County
- Maverick County (Fort Duncan Regional Hospital)
- Uvalde County (Uvalde Memorial Hospital)
- Val Verde County (Val Verde Regional Hospital)
- Zavala County
- County Health Departments

⁶ The area health services listed is a sampling of the represented services available and is not all inclusive

Methodist Specialty and Transplant Hospital's Community Health Improvement Plan based on the Community Health Needs

Assessment

Community Health Priority No. 1: Healthy Eating and Active Living

Community Goal: To foster social change and strengthen positive behaviors around healthy eating and active living to ensure access to nutritious foods and built environments that enable all residents to make healthy choices and lead healthy lives.

Objective: To increase the number of residents in our community who eat healthy and engage in physically active behaviors.

Strategy: To provide education and assistance through literature, speaking seminars, health fairs, various other programs and partnerships with non-profits in the community and to leverage current system wide initiatives.

Tactics: In 2017, Methodist Specialty and Transplant Hospital, a campus of Methodist Hospital, will implement the following tactics, with yearly updates through 2019:

- Provide diabetes education through literature and diabetes educator visits. Methodist Specialty and Transplant Hospital anticipates distributing 250 pieces in 2017.
- Continue support of the San Antonio Food Bank with the collection and donation of healthy food items through a project adopted by the nursing staff. Methodist Specialty and Transplant Hospital will hold a food drive for the San Antonio Food Bank and collect 500 pounds of food in 2017.

Impact: Through the tactics listed above, Methodist Specialty and Transplant Hospital will bring awareness to healthy eating and active living issues as well as contribute to the decrease the obesity, hypertension and diabetes rates.

Measurement:

- Attendance to events, seminars, classes and screenings
- Restocking literature
- Number of website views
- Percent increase in social media followers
- Percent increase in affinity group members

Key Partners:

- San Antonio Food Bank
- THC

Community Health Priority No. 2: Healthy Child and Family Development

Community Goal: To make pregnancy and early childhood the focus of system level changes that support healthy child and family development.

Objective: To promote family stability by supporting education classes that promote mental health, community resources and health conditions for children.

Strategy: To provide education and assistance through literature, speaking seminars, health fairs, and other programs and partnerships with non-profit organizations in the community and to leverage current system wide initiatives

Tactics: In 2017, Methodist Specialty and Transplant Hospital will implement the following tactics, with yearly updates through 2019:

- Through printing course materials and offering classroom space, Methodist Specialty and Transplant Hospital will continue to support the National Alliance on Mental Illness (NAMI). Seminar topics include Basic classes (6 sessions) and Family to Family classes (12 sessions). These programs are free and designed to allow families to connect with others while learning about mental illness, parenting, and empowering themselves as they navigate through the health care environment.
- Distribution of literature promoting Methodist Women's Center and Methodist Family Health Centers in lobbies. Methodist Specialty and Transplant Hospital anticipates 500 pieces of literature in 2017.

Impact: Through the tactics listed above, Methodist Specialty and Transplant Hospital will bring awareness to healthy child and family development issues, as well as contribute to the decrease of complications in pregnancy, infant mortality rates and preventable childhood developments.

Measurement:

- Attendance to events, seminars, classes and screenings
- Restocking literature
- Number of website views
- Percent increase in social media followers
- Percent increase in affinity group members

Key Partners:

- National Alliance on Mental Illness-San Antonio
- The Health Collaborative
- Bexar County Mental Health Consortium

Community Health Priority No. 3: Safe Communities

Community Goal: To develop safe neighborhoods by identifying what works locally, replicating successes in our neighborhoods, and enhancing systems that respond effectively to community identified safety needs.

Objective: To reduce the number of sexual violence crimes by providing education and training to our community and to increase the knowledge of first responders working with victims of sexual assault.

Strategy: Identify risk factors related to health, wellness and mental health that impact the development of safe communities and develop and support programs in response to them.

Tactics: In 2017, Methodist Specialty and Transplant Hospital will implement the following tactics, with yearly updates through 2019:

- Continue funding the Sexual Assault Response Team (SART) at Methodist Specialty and Transplant Hospital, which provides a compassionate environment for sexual assault survivors and an integrated community effort to treat sexual assault survivors with specially trained sexual assault nurse examiners (SANE). Methodist Specialty and Transplant Hospital will assist with more than 500 cases in 2017.
- Monthly, provide two community education training classes on the prevention of sexual violence to different groups including, but not limited to:
 - Quaker Group Friends Meeting House
 - Alamo Area Council of Governments Special Investigative Topics
 - Rape Crisis Center Advocate Training
 - Navy Victim Advocate Training
 - Juvenile Probation Compassion Fatigue and Taking Care of Self Program
 - Faith-based organizations
- Provide educational flyers on sexual violence awareness and prevention in waiting rooms at Methodist Specialty and Transplant Hospital, and continue to provide educational resources to every patient who has been identified as a sexual assault victim.
- Provide one community education seminar on elder abuse.

Impact: Through the tactics above, Methodist Specialty and Transplant Hospital will bring awareness to safe community issues as well as contribute to safer neighboring communities and access to care.

Measurement:

- Attendance to events, seminars, classes and screenings
- Restocking literature
- Number of website views
- Percent increase in social media followers
- Percent increase in affinity group members

Key Partners:

- Alamo Area Council of Governments
- Rape Crisis Center
- Child Advocates of San Antonio (CASA)

- Juvenile/Adult Probation
- Faith Based Organizations
- Military
- San Antonio Police Department

Community Health Priority No. 4: Behavioral and Mental Well-Being

Community Goal: To improve comprehensive behavioral health services and access for all.

Objective: To provide training and support groups to enhance mental health education for our community and build better lives for people with mental illness

Strategy: To educate the community through seminars and participation in awareness events and leverage current system wide initiatives.

Tactics: In 2017, Methodist Specialty and Transplant Hospital will implement the following tactics, with yearly updates through 2019:

Methodist Specialty and Transplant Hospital serves Methodist Healthcare System's behavioral health and mental well-being patients. In addition the tactics below, Methodist Specialty and Transplant Hospital follows the tactics addressed by the system. See page 5, Community Health Priority No. 4.

- Educate law enforcement on mental health by:
 - Providing speakers and printed materials for Bexar County Sheriff training four times per year. Methodist Specialty and Transplant Hospital anticipates printing materials four times per year in 2017.
 - Providing on a quarterly basis print materials for Crisis Intervention Training (CIT), an initiative to improve the way law enforcement and the community responds to people experiencing mental health crises. It is a collaborative class for EMS/Fire, SAPD and Bexar County Mental Health Consortium. Methodist Specialty and Transplant Hospital anticipates printing materials four times per year, 100 binders for each session in 2017.
- Participate in National Alliance on Mental Illness (NAMI) events in 2017, including:
 - Offer NAMI Basics (six sessions) and NAMI Family to Family (12 sessions) classes
 - Provide a print donation of 100 binders for educational materials every two years
 - Continue NAMI membership
 - Continue NAMI speaker presentations
- Annually, Methodist Specialty and Transplant Hospital will support the Texas Association of Addiction Professionals (TAAP) through an in-kind print donation for their annual conference with an anticipated attendance of 500 in 2017.

Impact: Through the tactics listed above, Methodist Specialty and Transplant Hospital will bring awareness to behavioral and mental well-being issues as well as contribute to the reduction in suicides and attempted suicides, a lessening of the societal stigma associated with mental health, and an

improvement in overall health as members of the community learn to deal with mental health conditions and disorders more effectively.

Measurement:

- Attendance to events, seminars, classes and screenings
- Restocking literature
- Number of website views
- Percent increase in social media followers
- Percent increase in affinity group members

Key Partners:

- Bexar County Mental Health Consortium
- National Alliance on Mental Illness
- Crisis Intervention Training
- Center for Help
- SAPD
- EMS
- SAFD
- THC
- Texas Association of Addiction Professionals

Community Health Priority No. 5: Sexual Health

Community Goal: To ensure that males and females have access to education and resources to promote sexual health.

Objective: To improve the sexual health of our community by promoting educational awareness

Strategy: To educate community regarding men's sexual health issues

Tactics: In 2017, Methodist Specialty and Transplant Hospital will implement the following tactics, with yearly updates through 2019:

- Sponsor the ZERO Prostate Run and form a team of at least 25 staff participants in 2017
- Provide Methodist Family Health Center literature in lobbies and waiting areas. Methodist Specialty and Transplant Hospital will stock literature in waiting rooms and lobbies throughout the hospital. Goal: Distribute 250 pieces in 2017.
- Provide sexually transmitted disease literature in lobbies and waiting areas. Methodist Specialty and Transplant Hospital anticipates distributing 250 pieces in 2017.

Impact: Through the tactics listed above, Methodist Specialty and Transplant Hospital will bring awareness to sexual health issues as well as contribute to the decrease in teen pregnancies and sexually transmitted diseases.

Measurement:

- Attendance to events, seminars, classes and screenings
- Restocking literature

- Number of website views
- Percent increase in social media followers
- Percent increase in affinity group members

Key Partners:

- Metro Health
- Methodist Family Health Centers
- ZERO Prostate Organization

Implementation of the Strategy

The implementation strategy, including an execution plan and prioritization of health needs, services and metrics for each hospital will be presented to and approved by the Community Benefits Committee, Methodist Healthcare Community Board, Methodist Healthcare Board of Governors and MHM.

The chief executive officer at each facility has appointed an advocate to work with the Methodist Healthcare Strategic Planning and Market Services Department to implement and monitor the plan. The hospital chief financial officer also has appointed a representative to attend the meetings to monitor budget adherence. These individuals form a committee that will meet twice a year.

Methodist Healthcare's implementation strategy for each hospital facility includes:

- Communication plan
- Priority initiative work plans
- Role and responsibility assignments
- Measures/indicators for success along with baseline data

Additional monitoring of the plan will occur through the quarterly community benefits reports to the Community Benefits Committee and the annual charity care report compiled and distributed to the Community Benefits Committee.

Availability of the Community Health Needs Assessment and Implementation Plan

A digital version of the assessment and plan will be available on our website, www.SAHealth.com. A printed version will be distributed to employees and physicians and will be available to the public upon request.

Approval:

Methodist Specialty and Transplant Hospital Chief Executive Officer

By: **Jeff Wilson**

Date: _____